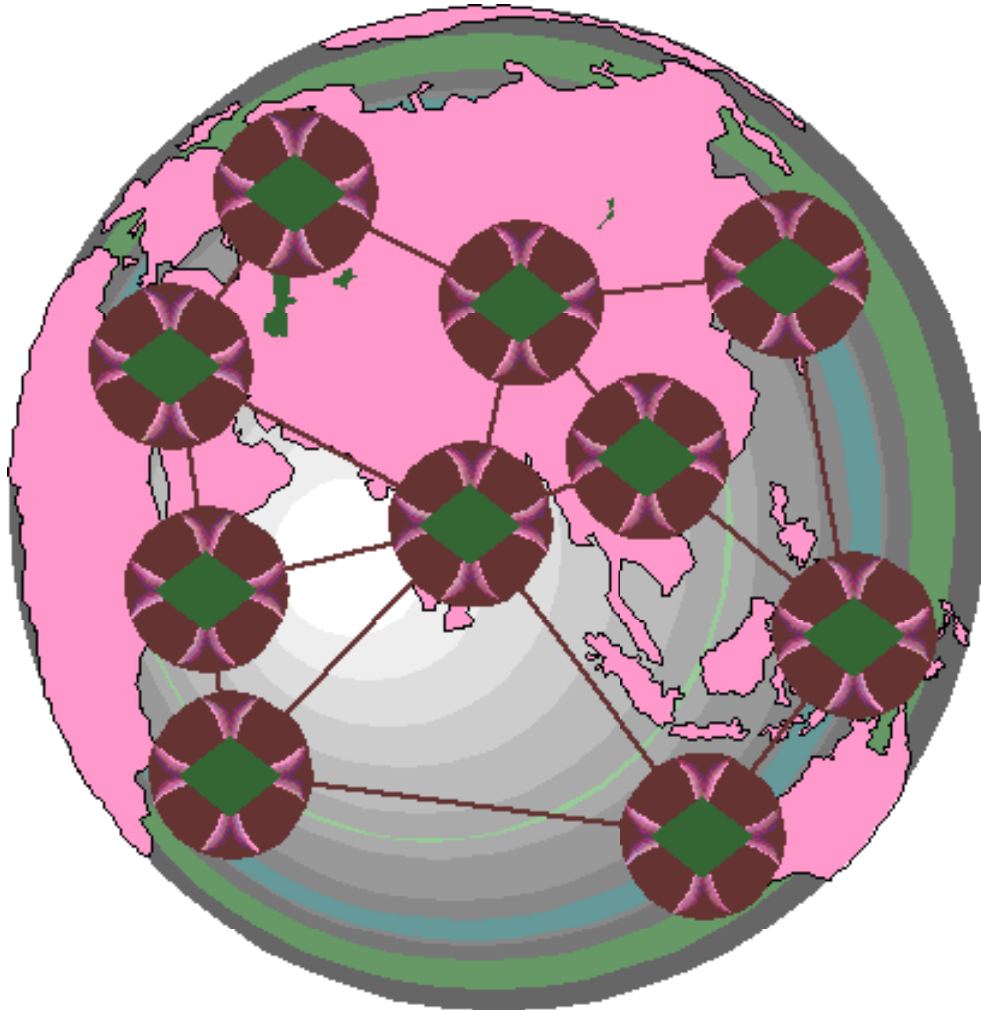
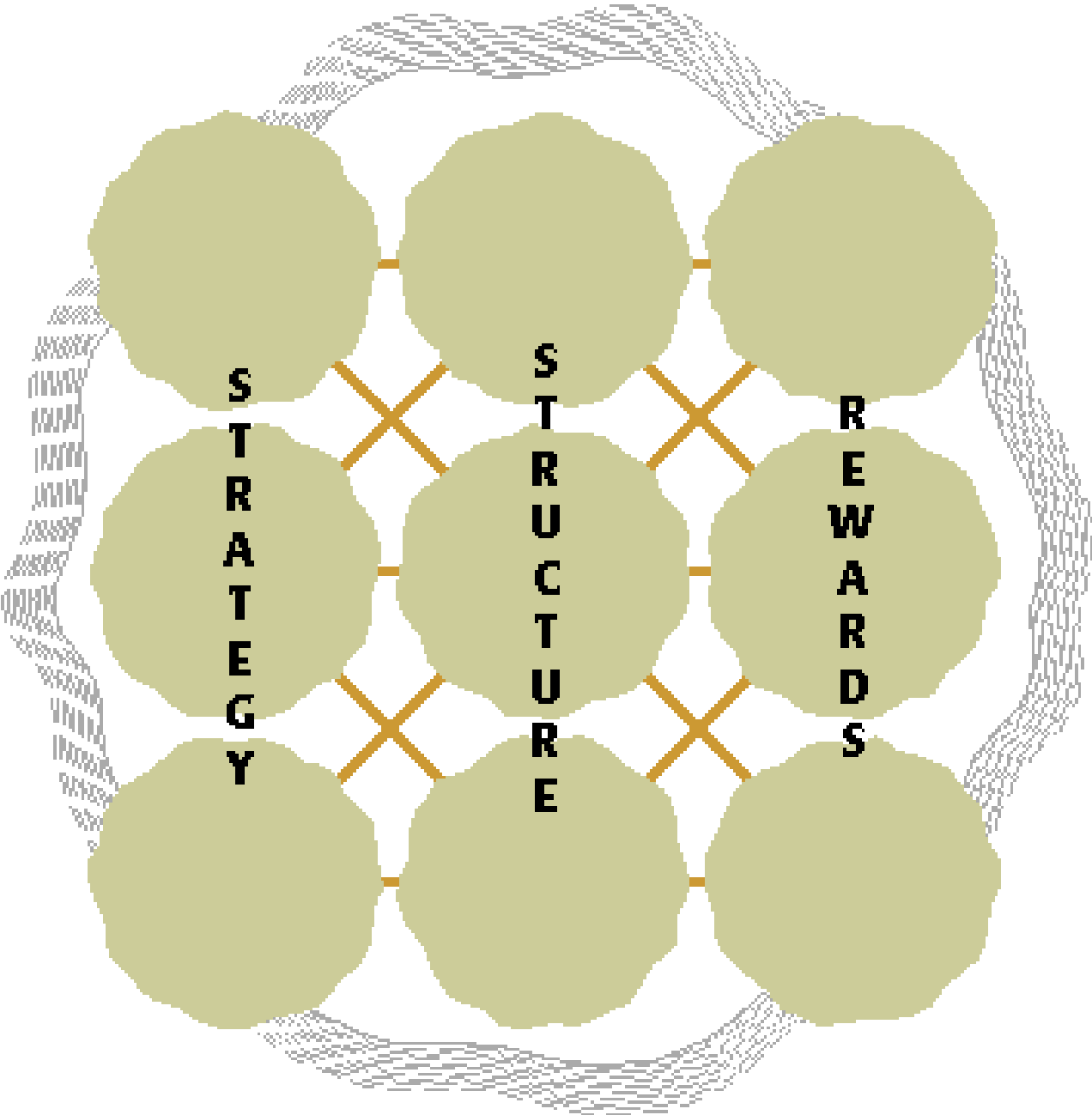


Strategy and Structure

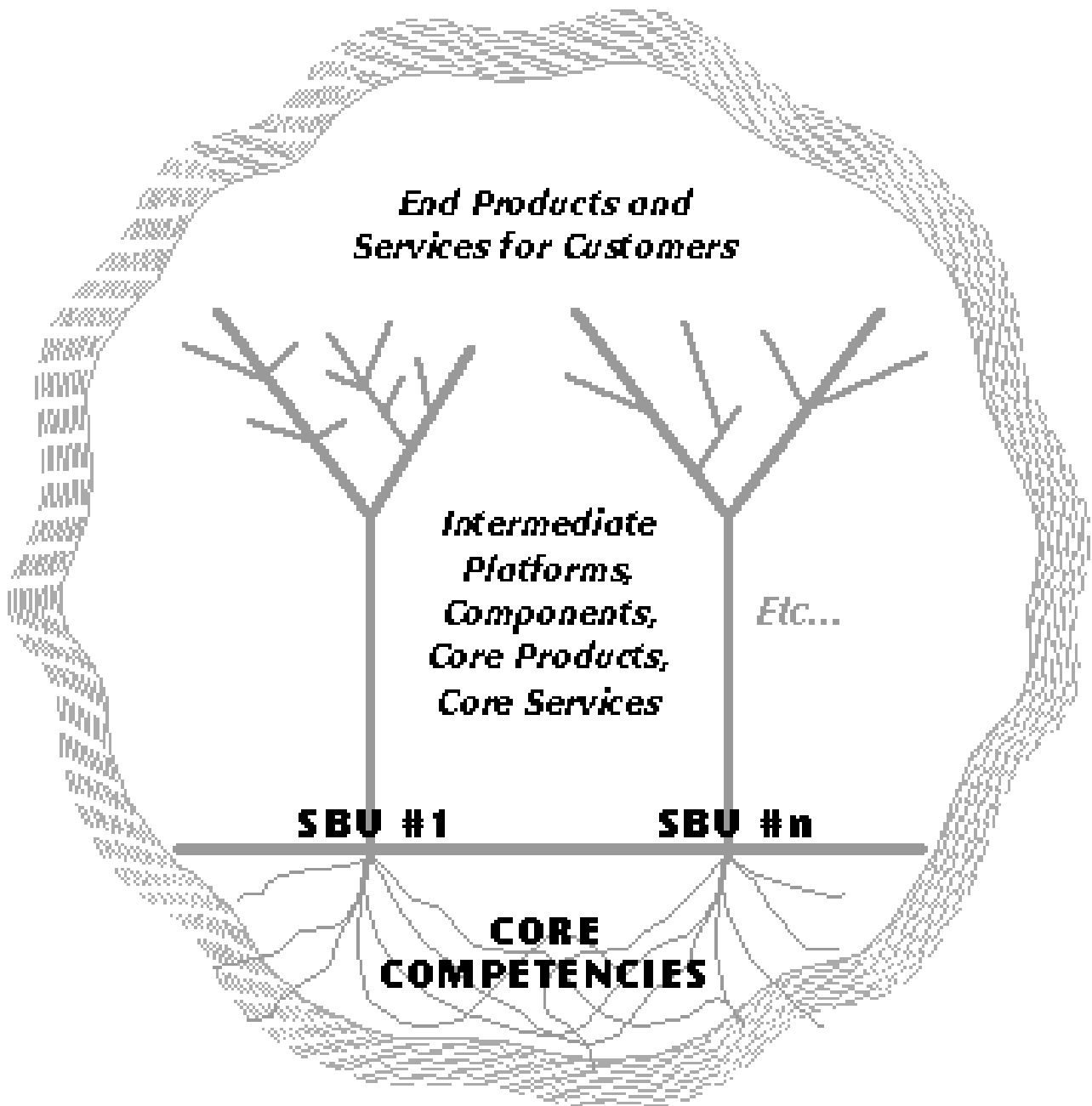


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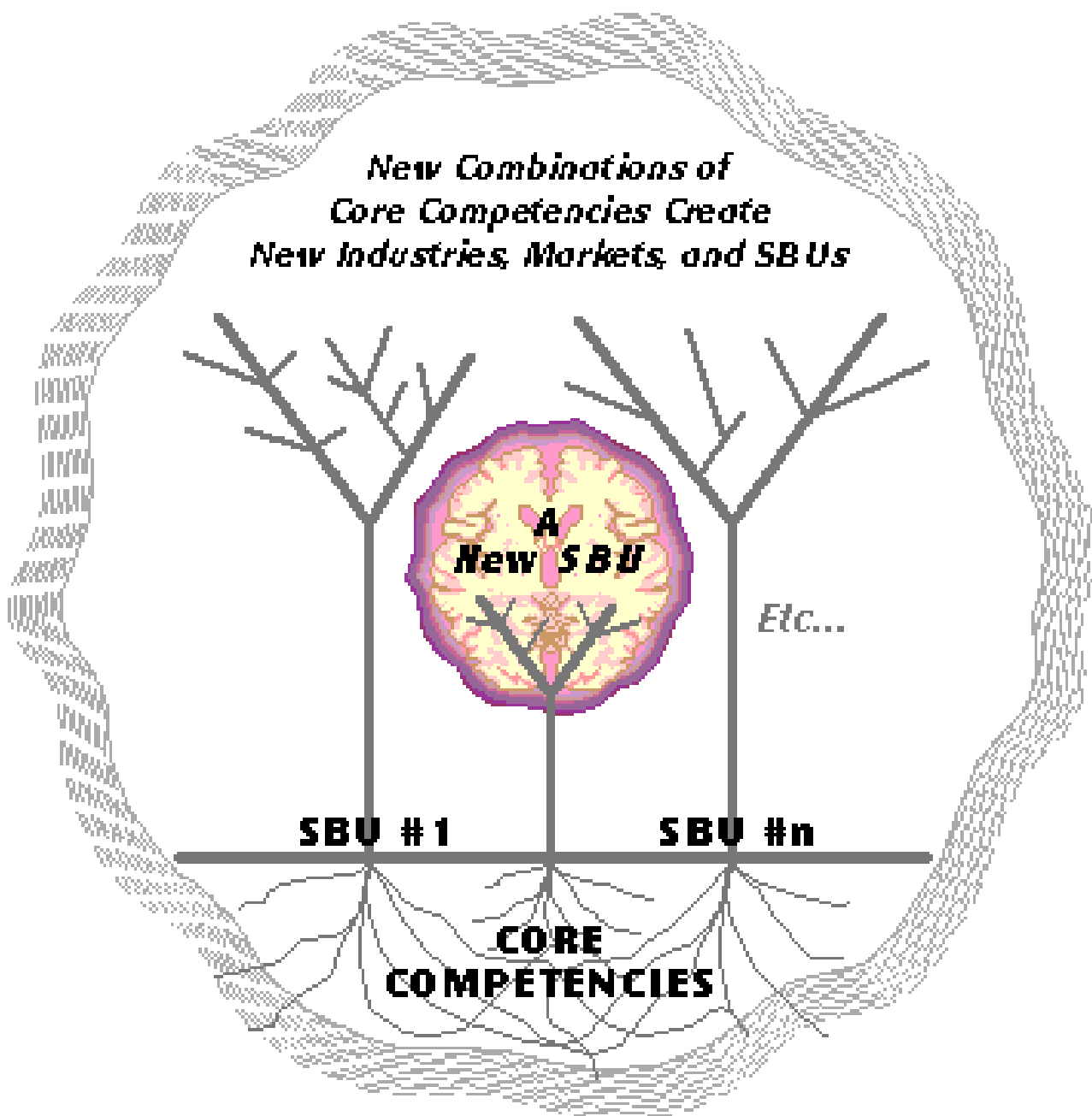
Aligning All Systems (150)



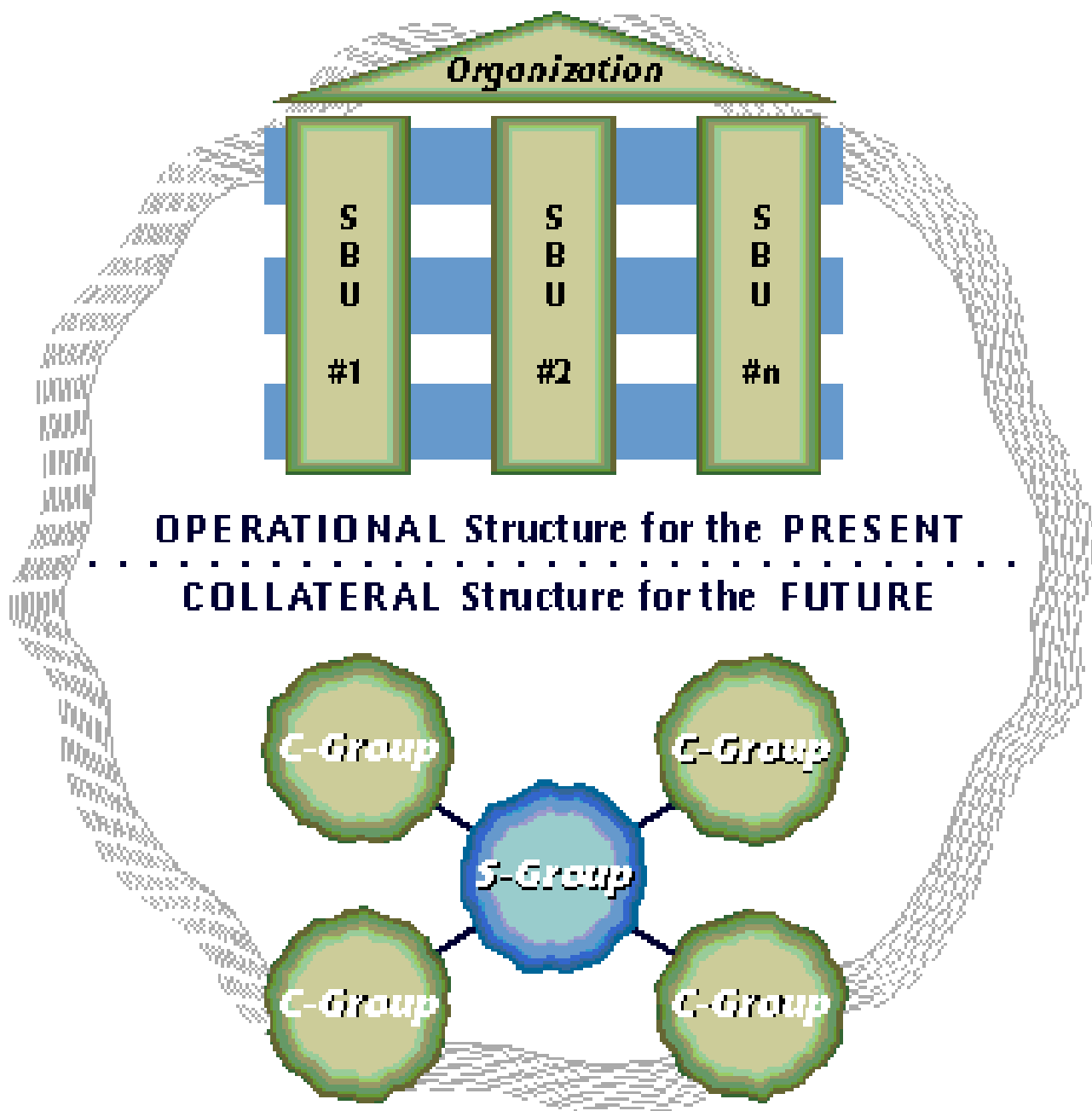
Core Competencies and Decision Trees (164)



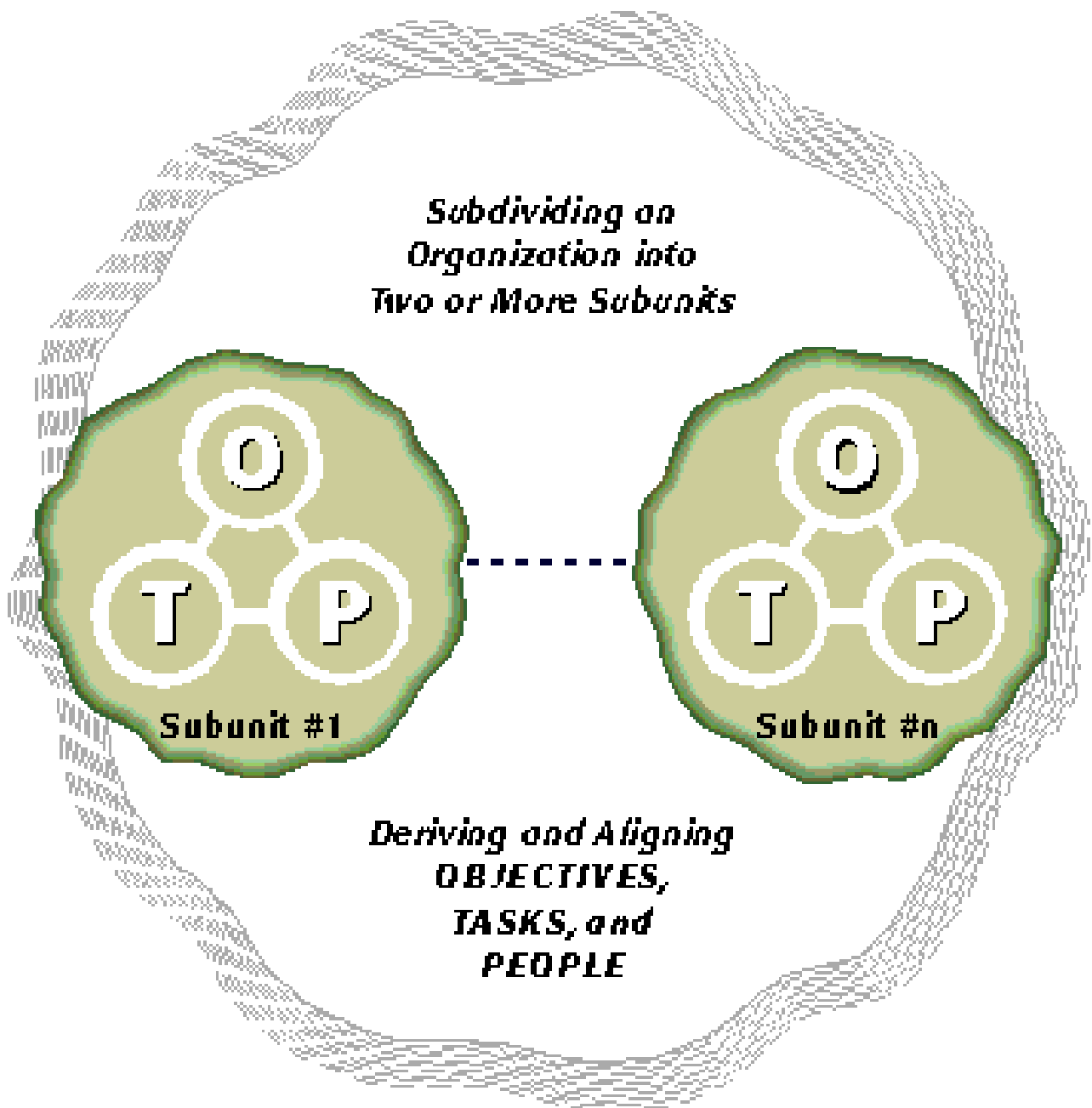
Core Competencies and New Industries (165)



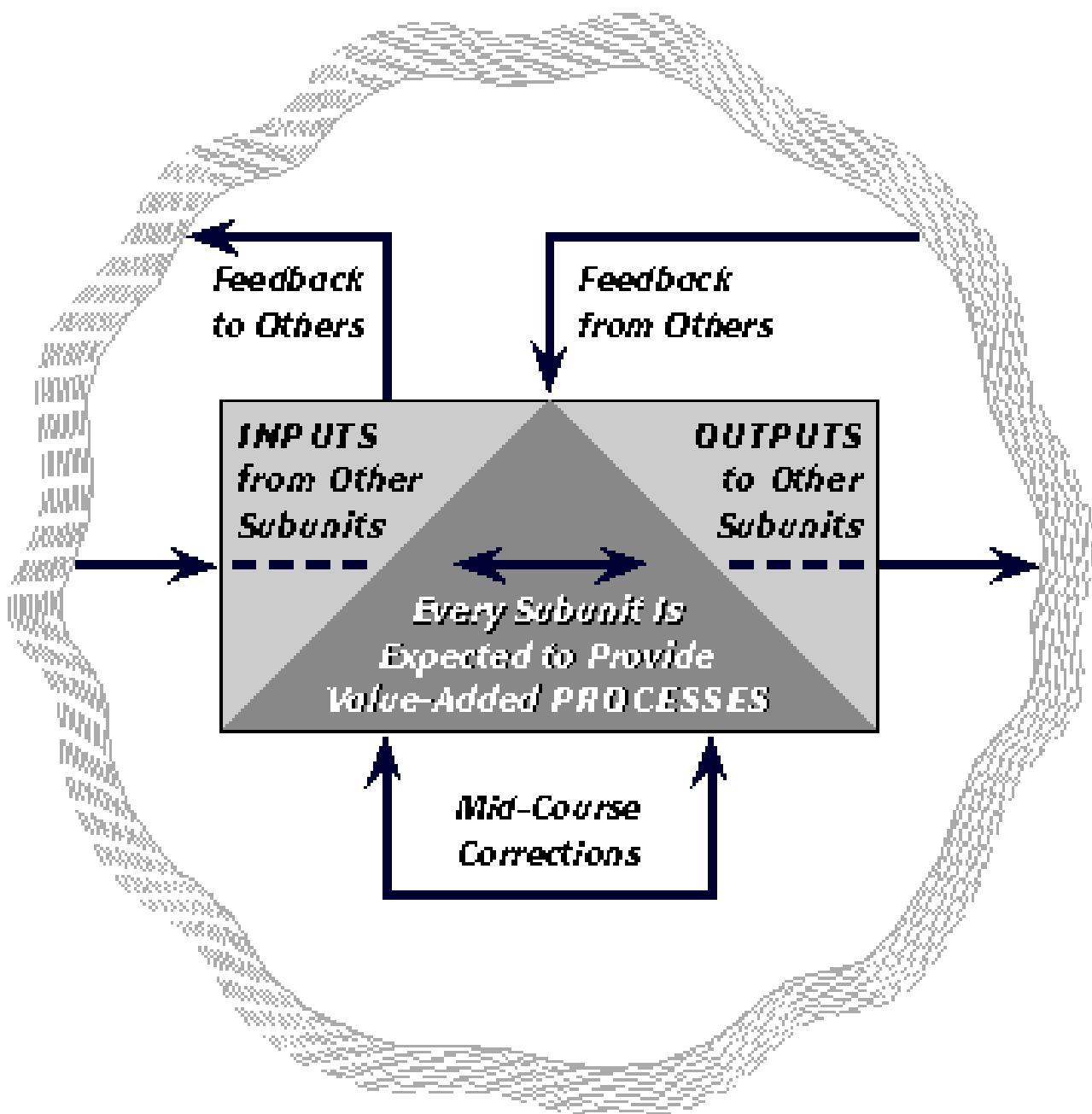
Balancing the Present and the Future (166)



Designing Structural Forms (169)



Subunit Interactions and Processes (170)



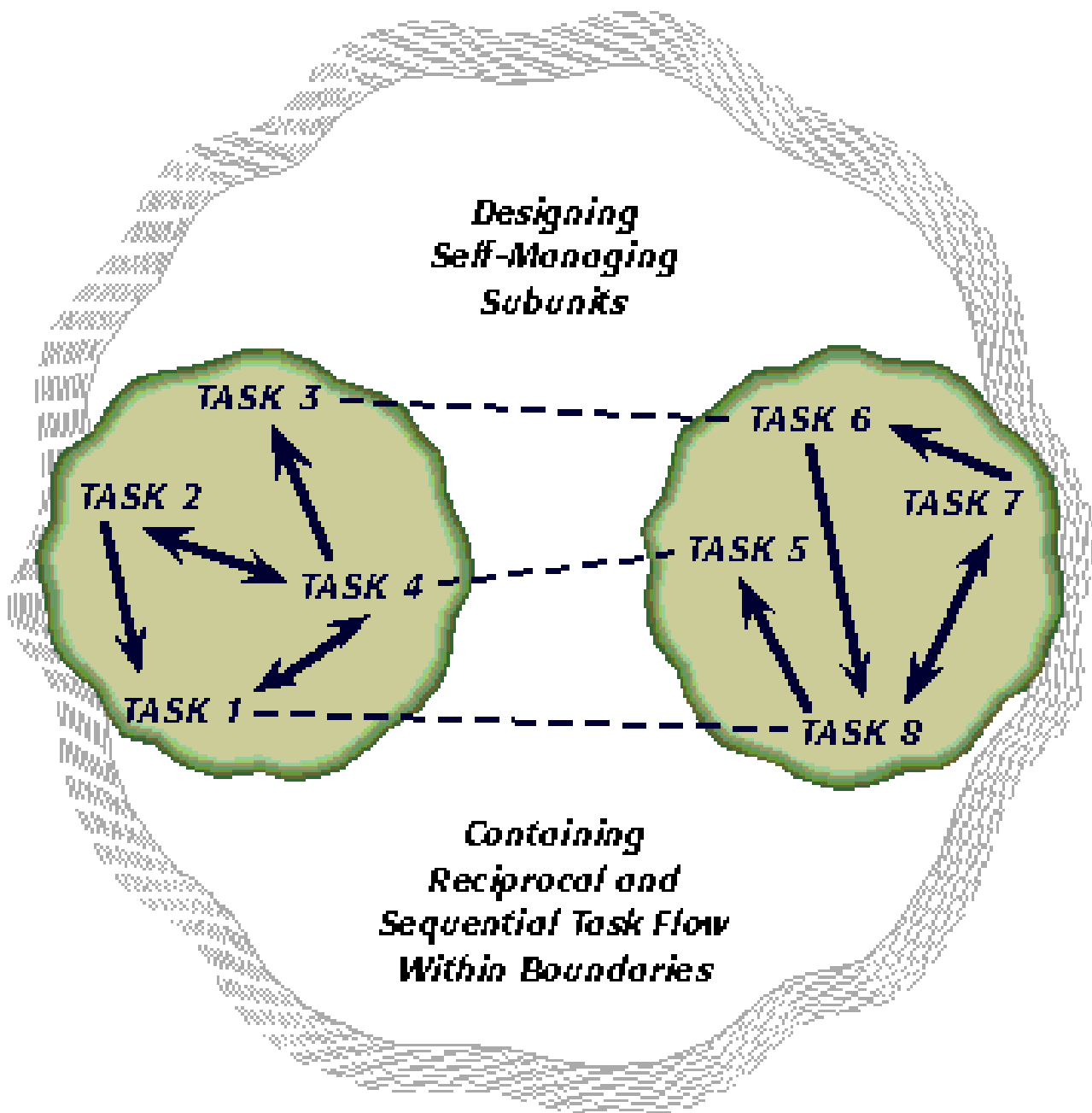
Three Types of Task Flow (171)

TASK 1 - - - - TASK 2 - - - - TASK 3
Pooled Task Flow

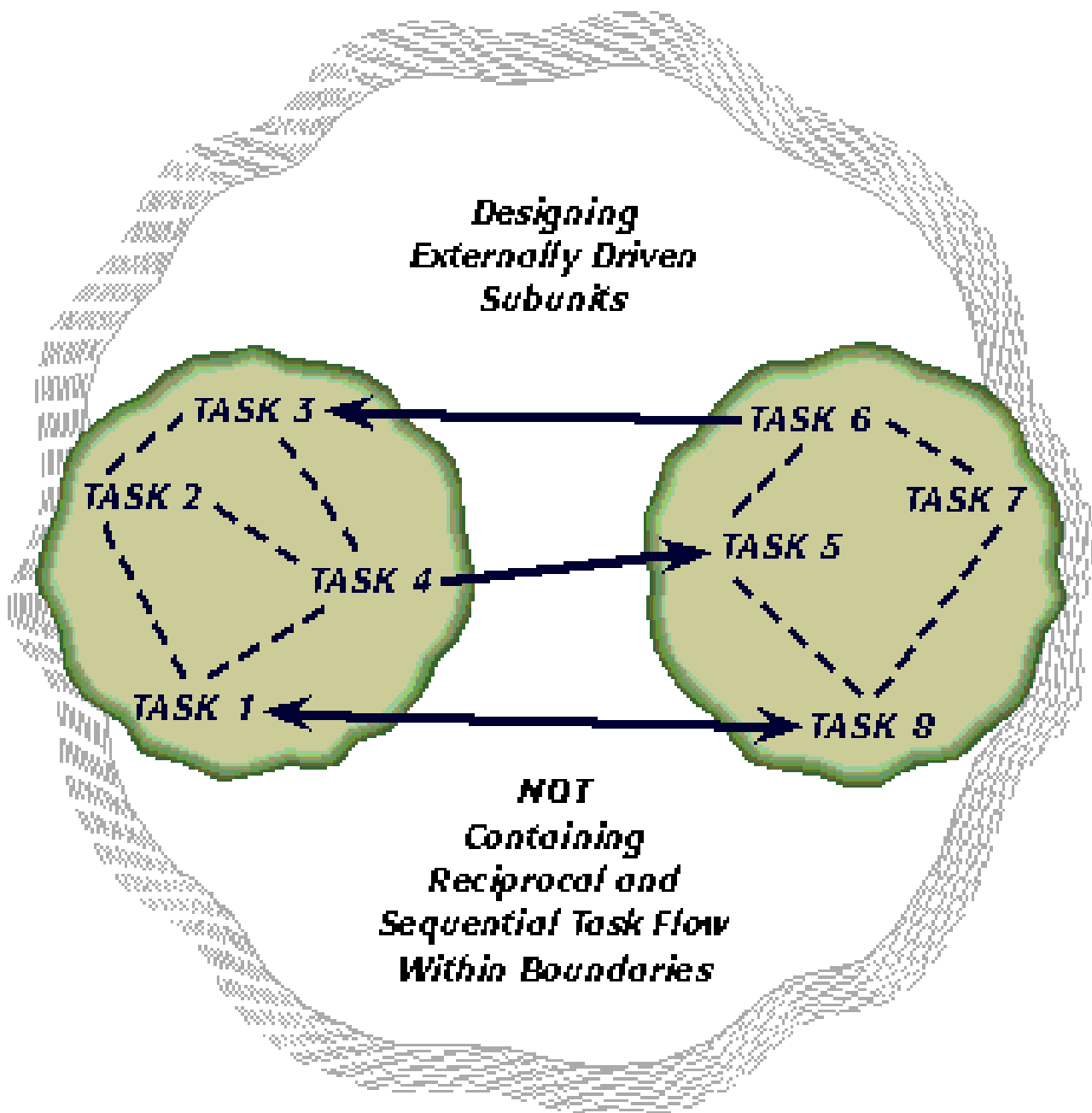
TASK 1 → TASK 2 → TASK 3
Sequential Task Flow

TASK 2
TASK 1 ↔ TASK 3
Reciprocal Task Flow

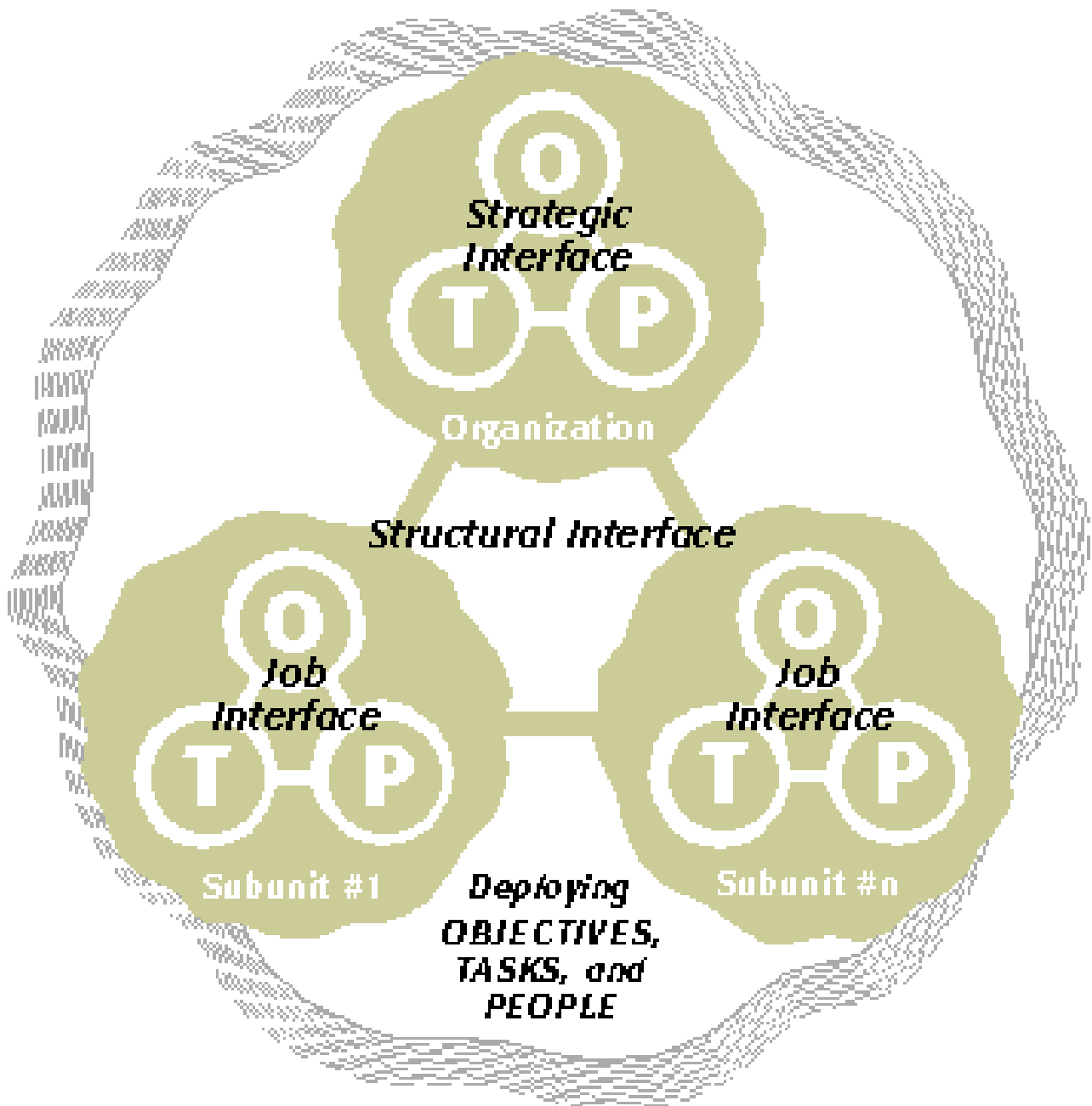
The Best Structural Form (172)



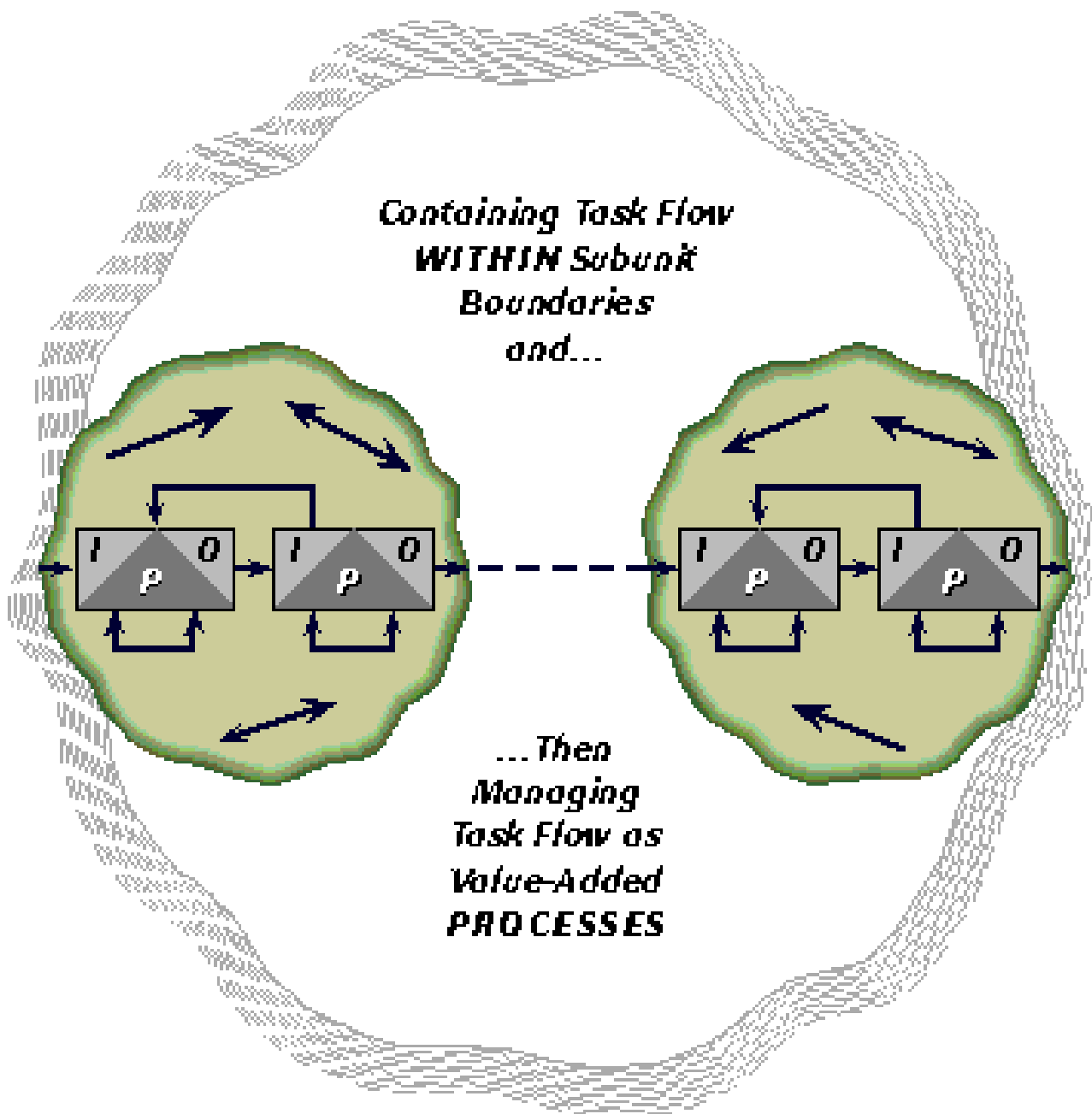
The Worst Structural Form (173)



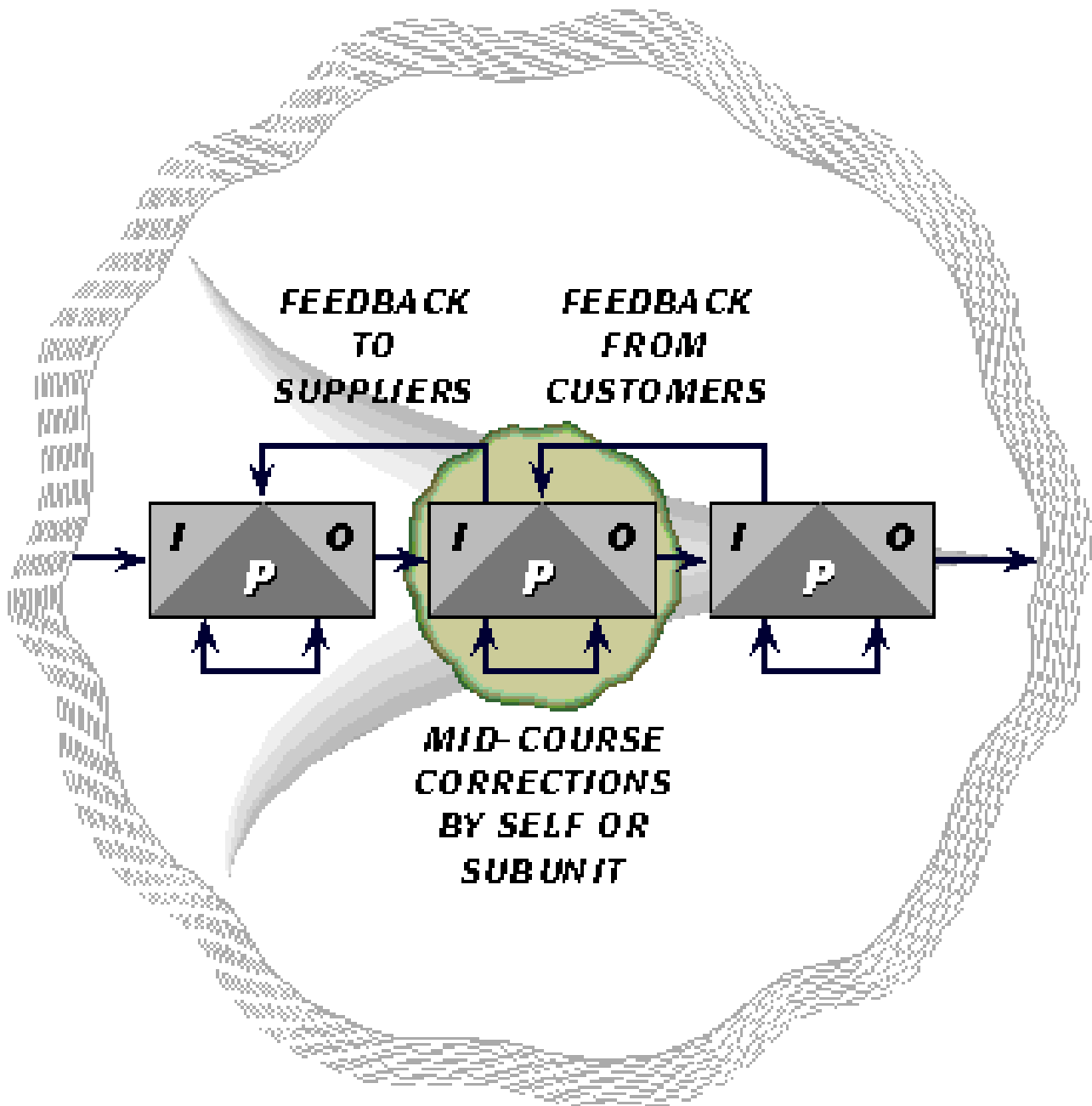
Deploying Structural Forms at Three Interfaces (175)



Translating Task Flow into Process Management (177)



Defining the Process Chain (208)



Extending the Process Chain (209)

